

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO1 Quality and Accessibility	1.1	Member Endorsement of Open Space Strategy	Endorsement of the Full Strategy as a framework for decision making within the Portfolio for the period from 2021-2031.		Nov-21	The Strategy was fully endorsed at the November 2021 committee - it is also now fully designed and available on the Council's website, separated into strategy and appendix format. Work to establish its own proper web page is included as part of the Web Content Review (SO2 Action Point 4.1.)	
SO1 Quality and Accessibility	2.1	Audit of Open Space Portfolio	Draft Audit of the Council's Open Space Portfolio to be undertaken to include a Natural Capital Accounting Assessment and then an evaluation of Open Space quality, assets etc.		Dec-22	Work has started to audit the borough's open spaces, with an infrastructure audit completed earlier in the year (see SO2 Action Point 2.1) along with an audit of the lifespan of all play equipment and play surfacing underway. Condition surveys on parks buildings have also been completed. However this action point has not fully completed in year 2 as, following advice, officers are revisiting the benefit of the natural capital accounting assessment within this Action Point considering the associated costs, which many local authorities are finding it difficult to justify given budgetary pressures. With the introduction of Biodiversity Net Gain, Parks for London advise that an alternative might be the creation of Local Nature Recovery Plans in order to understand opportunities for investment in greenspace to support improved biodiversity. Officers will look to follow up these leads within year 3 of strategy delivery.	Jan-25
SO1 Quality and Accessibility	2.3	Open Space Management Plans	First tranche of individual Open Space Management Plans.		Dec-22	Management Plans were been submitted for all the council's open spaces on contract commencement. In Year 1, idverde reviewed the appropriateness of the first tranche of sites, including the seven sites that were awarded Green Flag status.	
SO1 Quality and Accessibility	2.3	Open Space Management Plans	Complete Management Plans for the remainder of the Portfolio.		Dec-23	In Year 2, idverde produced a new and improved template for management plans and have used this to revisit plans for 72 of the smaller, less prominent sites within the borough along with a new management plan for Cator Park (Penge & Cator) which will be an additional site submitted for a Green Flag in 2024. Management plans will be prepared under this new template with a view to submitting an application for a further four sites to achieve a Green Flag Award by 2025.	
SO1 Quality and Accessibility	2.4.	Queens Gardens	Recycling Pilot to be completed in Queens Gardens		Dec-22	In discussion with the council's waste management team in 2022, scoping for this project was undertaken however delivery was not progressed on the basis that experience has demonstrated that similar pilots can be costly, so there is not likely to be any overall financial benefit. Similarly, evidence suggests that very little on-the-go recycling waste can actually be recycled because of high levels of contamination. In Year 3, officers will review the focus of a recycling pilot in a park to consider whether a promotional campaign with events in parks might be a better use of resources to encourage behavioural change in recycling habits.	Dec-24
SO1 Quality and Accessibility	4.1.	Creation and Implementation of Open Spaces Portfolio Model	Governance and organisational structure review to be undertaken for Open Spaces, Allotments, Cemeteries and Closed Churchyards.		Dec-22	A review into the Performance Monitoring Framework and monitoring arrangements for the idverde contract took place in 2022 and changes have been implemented in 2023 with the aim of securing more accurate performance data. idverde have restructured their teams so that they can respond better to requirements in different geographical locations.	Dec-24
SO1 Quality and Accessibility	4.1	Creation and Implementation of Open Spaces Portfolio Model	Implementation of the new governance arrangements		Dec-23	The new contract monitoring system has been implemented in April 2023 and is kept under monthly review. In addition a restructure of the Fundraising team has led to the creation of a full time Fundraising Manager, plus a rescoping of the role of the Community Managers to include fundraising projects, thus ensuring detailed support is provided to the relevant community groups.	Dec-24
SO1 Quality and Accessibility	5.1.	Review of Governance Arrangements	Undertake a governance and organisational structure review for stakeholders (e.g. DSM's, Friends Groups etc.)		Dec-22	A review took place in 2023 to establish the baseline of current information, which will feed into a joint Council and idverde effort to propose new governance arrangements that streamline engagement points and enhance the voice of stakeholders. Following engagement with stakeholders, new terms of reference/subject expert document will be prepared and it is planned to put these to the relevant groups via a 'pre-proposal engagement tour'.	Dec-24

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO2 Natural, Cultural and Historical Assets	1.1	Change in Management Regime	Open Spaces to be identified for a change in management regime (e.g., nature friendly management)		Dec-22	<p>1. The <i>Bromley Biodiversity Plan 2021-2026</i> has been adopted by the Council and progress is being made against this strategy.</p> <p>2. A new, nature friendly management regime for grass verges at 11 sites for the borough is currently under trial ('Nature Friendly Verges') as part of a scheme to improve biodiversity, to act as wildlife corridors and to increase floral diversity and pollinator habitats.</p> <p>3. A trail for sustainable planting at 10 sites around the borough has commenced for 3 years, which aims to maximise opportunity for biodiversity gains and reduce the amount of carbon produced per square metre, as well as reducing overall maintenance expense.</p> <p>4. Additional funding was obtained for the extension of the Brilliant Butterflies scheme to Cator Park (Penge & Cator) and Hoblingwell Wood Recreation Ground (St Paul's Cray) whilst a further two countryside sites have been converted to naturalised grasslands.</p>	
SO2 Natural, Cultural and Historical Assets	1.2	Natural Regeneration of Open Space	Sites and Habitats to be identified with natural regenerative capacity		Dec-22	<p>A series of projects are being delivered:</p> <p>1. Officers are working with the Froglife Trust on the London 'Blue Chain' running parallel to the Green Chain Walk, which aims to create new water bodies or regenerate existing bodies for the benefits of reptile and amphibian species. Potential sites have been identified in Alexandra Recreation Ground (Penge & Cator), Maberley Road Playing Fields (Clock House) and Shaftesbury Park (Plaiستow). A funding application to the Heritage Lottery Fund has been successful and officers will now move to the delivery stage of the project.</p> <p>2. Officers are working with the South East Rivers Trust and the Friends of Riverside Gardens and Kent Ponds to restore a wetland in Riverside Gardens (St Mary Cray) through an improvement in the reed bed, which will lead to associated benefits in biodiversity. Once established it provides opportunities to engage the community in volunteer days and the engagement of local schools. The Council has made a financial contribution to this project via the Jubilee Parks Fund.</p> <p>3. The Council and idverde worked with the Friends of Scadbury Park to restore 2 ponds within the Park as part of their submission to the Jubilee Parks Fund thereby reducing the gaps between viable breeding habitats for Great Crested Newts.</p> <p>4. The Council invested £17.5k in a project in August 2023 to desilt the Croydon Canal in Betts Park (Crystal Palace).</p> <p>5. In addition to the desilting project at Kelsey Park (SO2 Action Point 3.2 for Kelsey Park) officers have also commissioned early contractor involvement reports for the desilting of water bodies in Bromley Palace Park (Bromley Town), Church House Gardens (Bromley Town), Hollydale Recreation Ground (Bromley Common & Holwood), Keston Common (Bromley Common & Holwood) and Priory Gardens (Orpington) and are discussing funding options with the Environment Agency.</p>	

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO2 Natural, Cultural and Historical Assets	1.3	Woodland Establishment	Identify sites across the borough where tree planting may take place for benefits such as the capture of atmospheric carbon.		Sep-22	<p>The Woodland Establishment Board has identified three under used sites as potential woodland sites, and received authorisation to proceed to Stage 2 of the Woodlands Creation Planning Grant at the Environment and Community Services PDS Committee in September 2022. These three sites are:</p> <ul style="list-style-type: none"> - Edgebury Grazing Lands, Slades Drive, Chislehurst, BR7 6JY - Kemnal Road, Imperial Way, Chislehurst, BR7 6JR - Worlds End Lane, Chelsfield, BR6 6AW. <p>Consultants Maydencroft have been appointed and consultation on the plans for these sites is due to commence in February 2024.</p> <p>Planting of Community Orchards is to take place at Jubilee Country Park (Bickley) and Richmal Crompton Fields (Bromley Common and Holwood) as part of the respective Friends groups submission to the Jubilee Parks Fund.</p> <p>The Council is working with the Friends of Cator Park and Alexandra Recreation Ground and Earthwatch on a 'Tiny Forests' project at Cator Park (Penge & Cator). This project aims to plant a mix of native trees in a small area to replicate the natural processes of forest regeneration. The funding for this project has been solely raised by the Friends of Alexandra Recreation Ground and Cator Park.</p>	
SO2 Natural, Cultural and Historical Assets	1.3	Woodland Establishment	Develop a fully costed planning regime for member approval and public consultation		Duration of Strategy	Officers have appointed Maydencroft as its Forestry Agent to undertake Stage 2 of the Woodlands Creation Planning Grant on the Council's behalf. It is envisaged that a draft application will be completed by January 2024, with public consultation planned to take place in February 2024 and the final design to be completed around June 2024.	
SO2 Natural, Cultural and Historical Assets	1.4.	Sustainable Drainage	Feasibility study to be undertaken to move towards SuDs.		Dec-22	<p>Mottingham Sports Ground and Marvels Wood (Mottingham): Following issues arising from flooding in Mottingham, officers are looking to undertake some remedial works to tackle the immediate issue, but to investigate this as a SuDs location for further future works.</p> <p>Walden Recreation Ground (Chislehurst): Officers and Idverde are working with the Friends Group on a swale to be planted with native plants and channel any excess water towards the drainage ditch.</p>	Dec-24
SO2 Natural, Cultural and Historical Assets	1.5.	Electric Vehicles.	Alignment with EV strategy to identify appropriate locations for EV charge points within Open Space Portfolio.		Dec-22	<p>Priority locations identified near to Parks have been identified as part of the Council's EV strategy, and tender documentation for the Charging infrastructure Pilot Project are currently being drafted as part of the first stage of rollout.</p> <p>Electrification of idverde fleet is being explored, along with alternative fuel options.</p>	
SO2 Natural, Cultural and Historical Assets	1.5	Electric Vehicles.	Develop proposals for 2-year programme for EV charging locations across the Open Space Portfolio		Jan 23 to December 24	The Council's Transport Division are taking a report to the Environment PDS in January to request permission to appoint Connected Kerb Street charge points to be installed in 40+ locations across the borough. This will potentially lead to more sites being identified including car park and public spaces.	
SO2 Natural, Cultural and Historical Assets	1.6.	Open Space Energy Consumption	Audit of energy consumption and update of asset register to be undertaken. From this implement energy efficiency works (including lighting infrastructure update to LED Updates)		Dec-22	Additional work is needed in partnership with the property division to understand energy consumption in the open space portfolio and this work is underway. A draft asset register of lamp columns within Parks as been completed and has been provided to the Council's Street Lighting Department to look at testing and inclusion in the Council's LED Upgrade programme.	Sep-24
SO2 Natural, Cultural and Historical Assets	2.1	Open Space Asset Model	From S01 Audit, Sustainability of Open Space Portfolio Assets, Built Form and function will be made and proposals developed to support longer term financial planning.	33%	Dec-22	Work has completed on the Idverde audit of Open Space infrastructure assets, the parameters of which were reviewed to build up the quality of the asset information collected including the collection of sites where there is disability friendly play equipment along with their conditions. Officers are now working on proposals to support longer term financial planning for the infrastructure in question such as a prioritisation of the budget for repairs and maintenance.	Dec-24
SO2 Natural, Cultural and Historical Assets	2.2	Rolling Capital and Grant Funded Programme	From audit undertaken in SO1 condition of Open Space Assets, current use and they will be ranked in priority order. From this develop detailed regeneration of open space assets.		Dec-22	To commence following completion of the audit in 2.1 above. However the launch of the Jubilee Parks Fund has allowed communities to apply for and direct investment into a) parks and open spaces that most matter to them and b) projects that they feel are the most beneficial.	Dec-24

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO2 Natural, Cultural and Historical Assets	2.3.	Open Space Building Stock	Regular reviews of the Open Space Portfolio Building Stock and Uses		Throughout Strategy Lifetime	<p>Full Council adopted the Operational Property Review in November 2022 and following, a 'drafting committee' formed of representatives from the Council's Parks, Estates and Legal Services division was established to redraft and standardise the lease documentation for Parks properties. This is in recognition of Strategic Objective 4 of the Operational Property Review that notes that officers will seek to negotiate lease arrangements that divest the Council of its ongoing maintenance liabilities wherever possible. A paper to formally adopt this procedure for parks is to be taken to the January 2024 Environment PDS committee.</p> <p>Officers have piloted the marketing of the pavilion in Biggin Hill Recreation Ground (Biggin Hill) with the next priority identified as Stanhope Recreation Ground (Kelsey & Eden Park)</p>	
SO2 Natural, Cultural and Historical Assets	3.1.	Scadbury Park	Develop and deliver the grant funded repair works to protect the vulnerable Brickwork of Scadbury Moated Manor		Dec-22	<p>Works completed in March 2022, with no issues to note at the end of the defects period in March 2023. A monitoring and maintenance regime is now in place to that the impact of the works is retained.</p> <p>There was a successful Open House Weekend in September 2023 with a total of nearly 400 visitors to the site.</p>	
SO2 Natural, Cultural and Historical Assets	3.1	Scadbury Park	Develop a 5-year Master Plan for Scadbury Moated Manor and the broader park that emphasises both its history and biodiversity, and consult upon proposal.		Dec-22	A draft Masterplan for the Moated Manor was provided by Purcell the Council's conservation consultant on the emergency works. Officers will look to start work on the next phase of the restoration for the Moated Manor through the submission of a PA2 grant, which will sit alongside commissioning a plan for the wider site which will look to phase works according to their priority and the availability of project funding.	Dec-24
SO2 Natural, Cultural and Historical Assets	3.2.	Glassmill Lane	Improvement scheme for the Glassmill Lane Reservoir		Dec-24	The Council worked in partnership with Idverde, the Friends of Bromley Town Parks and Gardens and charity Thames21 to desilt the pond and restore the River Ravensbourne's Natural Processes for sediment transport to improve fish passage and create a new wildlife habitat for riverine species. Works completed in the Summer of 2023 and was funded by the Environment Agency's Water Environment Improvement Fund. Additional planting will take place in Spring 2024 to further improve the environment for Biodiversity and the aesthetics of the site.	
SO2 Natural, Cultural and Historical Assets	3.2	Other Key Borough Locations	Croydon Road Recreation Ground: Continuing to develop the Grant funded restoration programme for the 'Bowie' Bandstand		Dec-24	Works for the restoration are now underway with contract AF Starr and it is hoped that they will complete in Spring 2024.	
SO2 Natural, Cultural and Historical Assets	3.2.	Other Key Borough Locations	Croydon Road Recreation Ground: Creation of proposals to create an enhanced community facility for the remainder of the site.		Dec-24	<ol style="list-style-type: none"> 1. After the completion of the restoration works to the Bandstand, officers are to look into conducting a feasibility study for the repair to the paddling pool - which will require a separate fundraising plan. 2. After the completion of the marketing process for Biggin Hill Recreation Ground (SO2, Action Point 2.3), officers will look to market the pavilion within the recreation ground as one of the next priorities, noting that there are restrictions on the types of uses that will be achievable. 3. The friends are currently working with the Council and Idverde on refreshed signage as part of their Jubilee Parks Fund submission. 	
SO2 Natural, Cultural and Historical Assets	3.2.	Other Key Borough Locations	Church House Gardens: Proposals for the gardens that reflect its uniqueness, history and horticulture		Dec-24	<ol style="list-style-type: none"> 1. As part of the Lawn Tennis Association Parks Tennis Renovation Fund, the Tennis Courts within the Park are in the process of being refurbished, with an operator to be installed in early 2024 to raise issues. 2. The Chislehurst Youth for Christ and Bromley Town Church are currently working on a submission to the Jubilee Parks Fund for the improvement to the Skate Park. 3. The Gardens are part of the Town Centre Feasibility Study (SO4, Action Point 1.1) with proposals being developed by consultant Avison Young. 4. An early contractor involvement report has been produced to look at the desilting of the pond within the gardens, subject to funding. 	

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO2 Natural, Cultural and Historical Assets	3.2.	Other Key Borough Locations	Alexandra Recreation Ground: Proposals that reflect its uniqueness, history and horticulture		Dec-24	<p>1. Alternative uses for the former paddling pool area has been delivered via the Jubilee Parks Fund, which were used to repaint the surface with decorations including a hopscotch and adventure trails along with the installation of an outdoor table tennis table.</p> <p>2. The Council and idverde are working with the Friends to plant a hedgerow between the North and South ends of the park, creating a 'green corridor' to increase habitat for a diverse range of species including hedgehogs, birds and invertebrates.</p> <p>3. The park is earmarked for pond restoration as part of the Blue Chain Project (SO2, Action Point 1.2) and officers also wish to attempt to include it in a funding application for the next round of the Brilliant Butterflies scheme.</p>	
SO2 Natural, Cultural and Historical Assets	3.2.	Other Key Borough Locations	Kelsey Park: Proposals that reflect its uniqueness, history and horticulture		Dec-24	<p>1. The Council is investing £567k into a replacement for the larger bridge in the park. The preliminary design work completed through 2023, with works at the time of writing out to tender and to complete in 2024.</p> <p>2. The Council is investing £2m into the desilting of the lake, with preliminary investigative works now underway by Land and Water, the consultant for the project. It is hoped that the works will be out to tender by early to mid 2024, with officers looking to ensure that the programme complements that for the bridge where possible.</p> <p>3. The Council is working with the Friends of Kelsey Park as part of their submission to the Jubilee Parks Fund to establish a community garden within a disused yard in the park, which will be used for planting and growing purposes, as well as establishing a community focal point to encourage healthy eating and encourage active lifestyles. The delivery works on this started in January 2024 (SO3 Action Point 3.1)</p> <p>4. The Park is part of the Town Centre Feasibility Study (SO4, Action Point 1.1) with proposals being developed by consultant Avison Young.</p> <p>5. Officers have identified further wins that could be achieved for the park including legacy signage, bench and playground painting.</p>	
SO2 Natural, Cultural and Historical Assets	3.2.	Other Key Borough Locations	Proposals for the restoration and maximisation of heritage assets in other Open Spaces		Dec-24	<p>1. Betts Park (Crystal Palace & Anerley): The Friends of Betts Park are working with the Council in restoring an obelisk to the plinth in aid of the bi-centenary of Anerley as part of their Jubilee Parks Fund Application.</p> <p>2. Bromley Palace Park (Bromley Town): The Blaise well has been restored within the park by idverde.</p> <p>3. Victorian Water Fountains: Officers are currently working with the Council's Facilities Management to investigate the costs of restoring water fountains within the Open Space Portfolio.</p> <p>4. South Hill Woods (Shortlands & Park Langley): Officers are working with the Friends of South Hill Woods and Kingswood Glen on the restoration of the Coronation Gates as part of their submission to the Jubilee Parks Fund.</p> <p>5. Priory Gardens (Orpington): The gates at the High Street/Court Road entrance were recently restored, along with repairs to a heritage wall at the Church Hill entrance.</p>	

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO2 Natural, Cultural and Historical Assets	4.1.	Council and Service Provider Environmental Education Awareness Programme	Development and implementation of biodiversity, ecological and sustainability programme for boroughs Regional, District and Metropolitan Parks		Dec-22	<p>The partnership between the Council, Idverde and the RSPB has delivered ecology and habitat courses to both idverde rangers, BEECHE staff and volunteers. This has included:</p> <ol style="list-style-type: none"> 1. Bromley's allotment Biodiversity Champions have also received their annual species identification and survey course (butterflies). 2. The Friends Forum have received 6 environmental courses with 63 attendees on Amphibian surveys, Summer leaf identification, Invasive species, Biodiversity in amenity spaces and Principles of Habitat Management. 3. An online Leading Workdays Safely has been trialed. 4. Officers from the Council's Performance Development team joined a few Countryside Friends group work days and learnt hands on about habitat management and species surveys. 5. 8 Council interns joined a work day at Lily's Wood (Chelsfield) learning the ancient woodland craft of hedge laying. 	
SO2 Natural, Cultural and Historical Assets	4.2.	Bromley Environmental Education Programme	Development and implementation of environmental education programme to predominantly run at BEECHE centre at High Elms but to expand to other sites initially Crystal Palace Park		Dec-23	<p>The BEECHE Centre now offers an outreach curriculum led environmental programme to all schools between autumn and early spring, whereby its instructors visit schools to deliver environmental study courses, helping to offset increasing costs of schools having to travel to High Elms.</p> <p>From April- July and then between September-October 2023 the BEECHE and Ranger team now offer via its School Partnership programme curriculum led environmental sessions to local schools less than a mile from an idverde managed countryside or woodland site, with plans when resources allow to further roll this out to schools local to urban green spaces</p>	
SO3 Health, Wellbeing and Community	1.1	Green Travel Networks	The promotion of the borough's green travel networks. Facilitate access to green transport networks through new signage and updates.		Throughout Strategy Lifetime	<p>Promotion of walking and cycling routes is part of the idverde community manger role.</p> <p>The Council is working with Bromley Town Parks and Gardens to scope the potential for a circular walk incorporating all of Bromley Town's Parks as part of their submission to the Jubilee Parks Fund.</p> <p>Officers are also working with the Friends of Darrick Common and Newstead Woods on the restoration of a section of the London LOOP Path in Darrick Common (Farnborough & Crofton) as their submission to the Jubilee Parks Fund.</p> <p>Officers worked with the Friends of Coney Hall and Environment Action Coney Hall on the installation of interpretation boards to improve information and access to an existing circular walk, as well as the installation of a nature trail within Coney Hall Recreation Ground (Hayes & Coney Hall)</p>	
SO3 Health, Wellbeing and Community	2.1	Physical Health and Wellbeing Opportunities	Review and redevelop health and wellbeing opportunities ensuring a balanced provision at both urban site and rural sites.		Dec-24	<p>The Council and Idverde are working with the following groups on initiatives to improve health and wellbeing opportunities as part of their submission to the Jubilee Parks Fund:</p> <ol style="list-style-type: none"> 1. Coney Hall Recreation Ground (Hayes & Coney Hall): The Friends of Coney Hall are working on a 'Play for All' project which involves the enlargement of a Multi Use Games Area along with the resurfacing of a disused tennis court with 3 concrete table tennis tables and a 'learn to ride' circuit. 2. Whitehall Recreation Ground (Bromley Common & Holwood): The Friends of Whitehall Recreation Ground worked on a project called 'Lark in the Park', which involved the installation of new items of play equipment in a trim trail along with a basketball hoop in December 2023. 3. Blake Recreation Ground (West Wickham): The Friends of Blake Recreation Ground worked to install gym equipment and trim trail for a range of ages with installation taking place in October 2023. 4. Penge Recreation Ground (Penge & Cator): The Friends of Penge Recreation Ground installed a trim trail as part of their submission with installation taking place in October 2023. 5. Biggin Hill Recreation Ground (Biggin Hill): Biggin Hill Friends of the Parks are working on a project for the installation of an outdoor gym including a hand bike and balance beams. 	

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO3 Health, Wellbeing and Community	2.2.	Mental Health Opportunities	Review and redevelop mental health opportunities including community groups and places of relaxation.		Dec-24	<p>The Council and Idverde are working with local community groups on projects that improve mental health opportunities as part of their submission to the Jubilee Parks Fund:</p> <p>Chislehurst Cemetery (Chislehurst): Amber Crisis Pregnancy Care, a local charity based in West Wickham are working to create a memorial garden in a currently disused section of the cemetery that will contain sensory and environmentally friendly planting and a remembrance wall. It is hoped that this will be a quiet space of contemplation for those that have lost babies whilst also giving opportunities to combat loneliness and promote mental wellbeing through maintenance activities via the revived Friends of Chislehurst Cemetery. Fundraising will continue in 2024.</p> <p>2. Richmal Crompton Fields (Bromley Common & Holwood): The Friends are looking to create an Orchard and Sensory Garden project to form a 'green gym' to tackle loneliness and isolation as well as improving wellbeing.</p> <p>3. Beckenham Green (Beckenham Town & Copers Cope): The Friends are working with a Green Gym organisation to provide community garden sessions to promote people getting outdoors and getting involved in physical activity.</p> <p>4. Winsford Gardens (Penge & Cator): The Friends have worked on the creation of a Stumpery and Woodland Garden as part of their work as the 'Penge Green Gym'. The creation of the garden involved considerable physical activity as well helping support the mental health of the volunteers.</p>	
SO3 Health, Wellbeing and Community	3.1.	Community Gardens	Exploring of opportunities for the creation of Community Gardens and growing of healthy food across the Portfolio		Dec-22	<p>Officers have been looking at the creation of Community gardens in the following locations:</p> <p>1. Kelsey Park (Kelsey and Eden Park): The Friends of Kelsey Park are working with the Council and Idverde in the creation of a Community Garden as part of their submission to the Jubilee Parks Fund.</p> <p>2. Betts Park (Crystal Palace & Anerley): It is intended to use silt retained as part of the Croydon Canal Desilting Project (SO2 Action Point 1.2) for the establishment of a Community Garden if this proves feasible.</p> <p>3. Priory Gardens (Orpington): The Friends of Priory Gardens are working with Idverde, Community Payback and the Princes Trust on a community garden as per SO4, Action Point 4.2.</p>	Dec-23
SO3 Health, Wellbeing and Community	4.1.	Review of Web Content	Review of online content to coincide with wider Council Redesign of site		Dec-22	A full website content review has been undertaken of all pages relating to service areas within Neighbourhood Management and Carbon Management and Green Space (including Parks pages). Proposed redesigns have been drawn up to make pages more accessible and update inaccurate information. Officers are currently working with the communications team to publish the recommended changes.	
SO3 Health, Wellbeing and Community	4.1.	Review of Web Content	Implement any recommended changes to web content		Dec-23	Some amendments have been made in 2023, including improvements to the Friends of Parks pages on the Council's website, however there are other recommendations to be implemented which will be worked on in 2024.	
SO4 Town Centre Economy.	1.1.	Town Centre Feasibility Study	Deliver a feasibility study into town centre open spaces and the ways they may contribute to the Bromley Economy		Dec-23	<p>Officers have appointed Avison Young to undertake this feasibility study in 5 town centre parks; Betts Park (Crystal Palace & Anerley), Biggin Hill Recreation Ground (Biggin Hill), Church House Gardens (Bromley Town), Kelsey Park (Kelsey & Eden Park) and Priory Gardens (Orpington).</p> <p>Stakeholder consultation has been undertaken with stakeholders at all parks, with the final report of suggested interventions completed in December 2023. Officers will work in the new year to prioritise these interventions for delivery.</p>	
SO4 Local Economy	2.1.	Events Strategy	Review and rescoping of existing Open Space events policy and programme.	75%	Dec-22	<p>A new events strategy was produced in Jan 2023, which uplifted the events fees (with Friends Groups events continuing to be free). It also introduced some new aspects including the need for noise management plans, the need for consultation with stakeholders and the Bromley Safety Advisory Group and clarifications around Circuses and Animal Performances.</p> <p>The Event Fees were increased but were benchmarked against other London Borough's where they were found to be charged very competitively.</p>	Dec 23.

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO4 Local Economy	3.1.	Playground Facilities (Tranche 1)	Enhanced Playground provision at Kings Meadow.		Dec-22	The playground works are complete and it is open to the public.	
SO4 Local Economy	3.1.	Playground Facilities (Tranche 1)	Proposal for improvement to playground area at Betts Park, Old Hill and Palace Square Open Space		Dec-22	<p>1. Betts Park: An improved playground has been delivered through the Jubilee Parks Fund including painting of the tarmac using colour paints and thermoplastic tape, and the cleaning of the skateboard and BMX ramps with painted lines of thermoplastic tapes. In addition the Friends of Betts Park also obtained grant funding from Hadley Property Group for the installation of new benches within the playground.</p> <p>2. Palace Square Open Space: The Friends of Palace Square Open Space have been awarded £20k from the Platinum Jubilee Fund to make improvements to the playground and are currently working with the Council and Idverde to finalise the design.</p> <p>3. Old Hill Playground: Officers will look to incorporate the playground as for review as part of the prioritisation exercise as identified in SO4, Action Point 3.2.</p>	Dec 24.
SO4 Local Economy	3.1.	Additional Playgrounds	Additional Improvements to Playgrounds via the Jubilee Parks Fund.		Dec-24	<p>In addition to Betts Park and Palace Square Open Space, improvements to the following playgrounds have been or are due to be delivered as part of the Jubilee Parks Fund:</p> <p>Delivered Playgrounds <i>Chislehurst Recreation Ground (Chislehurst)</i> <i>Kings Meadow (Plaistow)</i> <i>Penge Recreation Ground (Penge & Cator)</i> <i>Petts Wood Recreation Ground (Petts Wood and Knoll)</i> <i>Pratts Bottom Open Space (Darwin)</i> <i>Ravensbourne Open Space (Hayes & Coney Hall)</i> <i>St Paul's Cray Recreation Ground (St Paul's Cray)</i></p> <p>To be Delivered <i>Cudham Recreation Ground (Darwin)</i> <i>Farnborough New Inn Fields (Farnborough & Crofton)</i> <i>Goddington Park (Orpington)</i> <i>Hoblingwell Wood Recreation Ground (St Paul's Cray)</i> <i>McAndrew's Recreation Ground (West Wickham)</i> <i>Queensmead Recreation Ground (Shortlands)</i></p>	
SO4 Local Economy	4.1.	Grass Roots Sports Facilities.	Deliver improved cricket and pitch playing surfaces at Farnborough Recreation Ground.		Dec-21	Works completed in 2021 and the improved cricket square and outfield is now in full use by Locksbottom Cricket Club in common with the users of Farnborough Recreation Ground.	
SO4 Local Economy	4.1.	Grass Roots Sports Facilities.	Deliver improved grass root sports facilities at Norman Park and Biggin Hill Recreation Ground		Dec-23	<p>Norman Park: The Delegated Sports Manager for the Park received a grant (with the support of the Council) for a £132k pitch improvement plan which is proceeding to schedule.</p> <p>Biggin Hill Recreation Ground: As per SO2 Action Point 3.2, the pavilion has recently been marketed with an emphasis on ensuring that it gets a bid that meets the Council's Strategic Objectives for the site. A licence was granted in Oct 2023 for use of the pitches by use of Biggin Hill FC, in lieu of this work completing.</p> <p>In addition the installation of the Outdoor Gym (SO3, Action point 2.1) will also help to improve sporting provision at the Recreation Ground.</p>	

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO4 Local Economy	4.1	Other Sporting Achievements.	Other Sporting Improvements		Dec-24	<p>1. Tennis Courts in Church House Gardens (Bromley Town), Coney Hall Recreation Ground (Hayes & Coney Hall), Goddington Park (Orpington) and Poverest Park (St Mary Cray) are being undertaken through a grant funded programme with the Lawn Tennis Association.</p> <p>2. The Council is working on the proposed installation of Non Turf Cricket Pitches at Goddington Park (Orpington) and Poverest Park (St Mary Cray), through a partnership with the England Cricket Board.</p> <p>3. Officers have worked to restart grassroots football at Queensmead Recreation Ground following the completion of lease negotiations with AFC Shortlands (Shortlands & Park Langley).</p> <p>4. Officers are working with Beccehamian Rugby Football Club to make improvements to the playing pitches at Sparrows Den (West Wickham) through the Jubilee Parks Fund. This comes in addition to the clubs extension of their clubhouse.</p> <p>5. Officers worked Petts Wood Bowling Club on the installation of a community viewing area at Willett Recreation Ground via the Jubilee Parks Fund (Petts Wood & Knoll)</p>	
SO4 Local Economy	4.2.	Amenity, Catering and Public Convenience facilities	Review the amenity, catering and public convenience offer within the Portfolio and present recommendations for enhancing these		Dec-23	<p>3 new concessions have been introduced to the Open Space Portfolio this year.</p> <ol style="list-style-type: none"> 1. Bearded Barista in Norman Park (Bromley Common & Holwood) 2. Sierra Coffee Ltd in Kings Meadow (Plaiastow) 3. Pines and Needles on Beckenham Green (Beckenham Town & Copers Cope). <p>At time of writing, Ice Cream concessions are out to tender with new contracts to commence on 1st April 2024, with new rules introduced around the products that can be sold.</p>	
SO4 Local Economy	4.3.	Priory Gardens	Develop and consult upon a horticultural 'Arts and Crafts' model for the gardens.		Dec-24	<p>The Friends submission to the Jubilee Parks Fund for an enhancement of the garden within the sites former tennis courts using sensory, drought tolerant planting will help to 'kick-start' the Council's wider ambitions for the gardens. A planning application is currently being compiled for the works owing to the Garden's Grade II Listed Status. Once work on the Jubilee Parks Fund application is completed, a fundraising plan will be put in place to extend the work of the fund.</p> <p>The site is also included as part of the Feasibility Study being with proposals being developed by Avison Young (SO4, Action Point 1.1).</p> <p>The Friends are working with Community Payback and the Princes Trust in helping to establish the foundations of a Community Garden. (SO3 Action Point 3.1)</p>	
SO5 Financial Sustainability and Modernisation	1.1.	30 year model	Analyse the requirements of the Open Space Portfolio and develop proposals to support a viable 30 year model		Dec-22	As per SO2, Action Point 2.1.	
SO5 Financial Sustainability and Modernisation	2.1.	Open Space Grant Funded Programmes	The securing and delivery of a grant funded improvement programme for grass root sports facilities in the Portfolio.		Dec-22	<p>It was recommended that this Action is reprofiled to align with the expiry of Delegated Sports Management agreements in 2024 and 2026. idverde are considering options in their annual fundraising plan, and where community groups are proactive, the council is negotiating terms for occupation with those groups that allow them to independently seek grant funding whilst also discharging the council's statutory obligations in relation to the management of its property and finances (as per SO2, Action Point 2.3.).</p> <p>Officers have also identified that it may be prudent to await for the Playing Pitch Strategy to be adopted and for this to form the main fundraising strategy for sports, to which the Open Space Strategy aligns.</p>	Dec-24

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO5 Financial Sustainability and Modernisation	2.1	Open Space Grant Funded Programmes	Development of a 3-year rolling capital and grant funded programme to then support the Council in its objectives for SO1-SO4.		Dec-22	<p>A Fundraising action plan was shared with the Portfolio Holder for Sustainability, Green Services and Open Spaces which forms the baseline of a fundraising plan.</p> <p>A fundraising strategy is being developed by Idverde to accompany the Open Space Strategy. This strategy aims to both provide the Council with a model for long-term fundraising, as well as providing a plan to support the delivery of strategic objectives and action points. However this strategy has yet to be put into a 3 year plan.</p>	Dec-23
SO5 Financial Sustainability and Modernisation	2.1.	Open Space Grant Funded Programmes	Secure and deliver a grant funded cycle track and community club at Hoblingwell Wood Recreation Ground.		Dec-22	<p>The Cycle Track and landscaping improvements are complete and the new facility was opened to the public by the Mayor of Bromley on 22nd June 2022.</p> <p>The Council's partner Access Sport continue to work to deliver outreach sessions in partnership with local schools including skateboarding sessions, with a focus on providing opportunities for girls and young people with disabilities, and are mentoring coaches to support this.</p> <p>A community club is continuing to develop, with the Friends of Hoblingwell supporting the administrative functions in a vital way, and helping to support partnerships with local youth groups. They are looking to establish open access on Saturday Mornings for young riders and their families with the first of these being held in November 2023.</p> <p>Officers intend to sign a partnership agreement between the club and Bromley Council once it is fully established.</p>	
SO5 Financial Sustainability and Modernisation	3.1.	Large Scale Funding	Assess external funder focus, priorities and delivery outcome aspirations and ensure that rolling programmes are aligned to these. Use the outcomes to attract larger scale funds for Biggin Hill Recreation Ground and Norman Park		Dec-23	<p>As per SO4, Action Point 4.1, funding has been obtained from the Football Foundation for Norman Park, with self-funding improvements likely to come to the Biggin Hill pavilion.</p>	
SO5 Financial Sustainability and Modernisation	3.2.	Environmental Stewardship	Identify opportunities to fund biodiversity, ecology and sustainability enhancements through Environmental Stewardship		Throughout Strategy Lifetime	<p>Currently 5 Environmental Stewardship Woodland support and Meadow/grassland mix habitat grants with Natural England are still live until 2025 with plans for Idverde to liaise with Natural England to extend or apply for further funding for these sites:</p> <p><i>Woodland</i></p> <ul style="list-style-type: none"> -Crofton Wood (Petts Wood & Knoll) - Scadbury Park (Chislehurst) - High Elms Country Park and Hang-grove (Darwin) <p><i>Meadow/Grassland Mix</i></p> <ul style="list-style-type: none"> - High Elms Country Park (Darwin) - Ravensbourne Open Space (Hayes & Coney Hall) <p>In addition further Environmental Stewardships for Keston Common and Hayes Common will stay live until 2030.</p> <p>Extended ES Higher Level Stewardship grants on the boroughs non-SSSI sites has been extended until 2028 at Avalon Road (Orpington), Chelsfield Green (Chelsfield), Darrick Wood (Farnborough & Crofton), Downe Orchard (Darwin), Glentrammon Recreation Ground (Chelsfield), Hoblingwell Wood Recreation Ground (St Paul's Cray), Jail Lane Orchard (Biggin Hill), Jubilee Country Park (Bickley), Parkfield Recreation Ground (Bromley Common & Holwood), Langley Nature Reserve (Kelsey and Eden Park), Martins Hill Open Space (Bromley Town), Norman Park (Bromley Common and Holwood), Poverest Park (St Mary Cray), Rushmore Hill (Darwin) and Strawberry Bank (Darwin)</p> <p>Idverde will continue to look as and when changes in policy become apparent as to whether achievements through Environmental Stewardship is considered best practice and/or whether it can be supplemented by additional means.</p>	

Task SO	Action Point	Objective	Description	RAG Status (%)	Date due	Progress Update	Revised Date for delivery
SO5 Financial Sustainability and Modernisation	4.1.	Donations to Open Spaces	Investigate and implement new innovations through which the Council may attract donations to the Open Space Portfolio (e.g. contactless payments and legacy gifting schemes)	100%	Throughout Strategy Lifetime	<p>The Fundraising Strategy (SO5 Action Point 2.1) contains provisions as to how both Contactless Payments and Legacy gifting schemes could be achieved:</p> <p>Donations: The fundraising strategy notes that the best way to increase donations is after the establishment of a foundation (SO5 Action Point 4.2) including Project banners with a 'Text to Give' option, Bar Codes, On-line giving and payment card swipe machines. It also recommends that crowdfunding donations to specific projects linked to specific community groups can also be particularly effective and could be achieved by 'Go Fund Me' pages on Friends Websites, Posters in Parks etc. Officers will look to build on some of the examples that have been run during 2023 including Chislehurst Cemetery Memorial Garden and the Queensmead Recreation Ground and McAndrews Recreation Ground playground improvements.</p> <p>Legacy Funding: This is noted to be a specialist area which would require a clear strategy document to consider what resources are needed to develop and deliver such a proposal. However in the short term it does note that a memorial bench strategy could be put in place, with a medium/longer term an awareness campaign to leave a legacy in a park could be explored. It is envisaged that the proposed Open Spaces Foundation would be a good charitable body to which a legacy could be made, earmarked for a particular park or site (SO5 Action Point 4.2).</p>	
SO5 Financial Sustainability and Modernisation	4.2.	Open Spaces Business Foundation	Establish a foundation with business partners to fund and develop open spaces.	100%	Throughout Strategy Lifetime	<p>The establishment of a Parks/Open Spaces Foundation is strongly recommended within the draft Fundraising Strategy. It notes that such a foundation would need to be independent of the Council and other community/voluntary groups and be registered as a charity. It should look to generate its own funds through events, whilst also having the ability to access larger scale grants. It also notes that it is important to establish that any foundation would not hold or control any land, but simply represent their interests.</p> <p>Once formally presented to the Portfolio Holder, Officers will seek the best way to take these recommendations forward.</p>	
SO5 Financial Sustainability and Modernisation	5.1.	Commercial Use of Open Space	Investigate ways in which to increase the commercial use of the Open Space Portfolio sustainably and sensitively co-aligning with the events strategy in SO4.	100%	Throughout Strategy Lifetime	<p>The use of Parks and Open Spaces for sensitive commercial use is addressed within the draft Fundraising Strategy. It recommends giving consideration to commissioning a specialist events organiser to review the existing events plan, and to further develop an events strategy and business plan that sets financial targets for income generation through third party events and organisers.</p> <p>Officers will seek the best way to take these recommendations forward sensitively given any stakeholder concerns and the provision for events in the Idverde contract.</p> <p>The Proposed Parks/Open Spaces Foundation is recommended as the best vehicle in which to implement commercial uses as per SO5 Action Point 4.2.</p>	
SO5 Financial Sustainability and Modernisation	5.2.	Commercial Sponsorship of Open Space	Investigate and implement a sponsorship strategy for the Open Space Portfolio	100%	Throughout Strategy Lifetime	<p>The use of Parks and Open Spaces for sponsorship is addressed within the draft Fundraising strategy, which notes that Sponsorship funding is typically a long term aspiration and that it requires staff resources to build strong relations with key contacts and senior level staff members, whilst also recognising that there needs to be a corporate recognition policy developed with opportunities. In line with the Open Space Strategy, it must also ensure that there are pre-determined parameters in terms of the type of organisations allowed, and the size and form of the displayed sponsorship.</p> <p>The proposed Open Spaces Foundation may be able to take a lot of these recommendations forward as per SO5 Action Point 4.2.</p>	